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28 March 2008

Dear Member

Full Council Meeting - Monday, 31st March, 2008 – Second Despatch

Please find enclosed the following items, which were not available at the time of the original despatch:

No Item

16. To receive reports from the following bodies (PAGES 1 - 46)
 - b) The Cabinet – Report No.11- 2007/08
17. To consider the following Motions in accordance with Council Rules of Procedure No. 13 (PAGES 47 - 48)

Yours sincerely

Ken Pryor
Deputy Head of Local Democracy and Member Services

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Chair:
Councillor George Meehan

Deputy Chair:
Councillor Lorna Reith

INTRODUCTION

- 1.1 The duty to prepare a draft Local Area Agreement (LAA) and to submit it to the Department of Communities and Local Government arises under Section 106 of the Local Government and Public Involvement in Health Act 2007. Although the approval of the draft LAA is for the time being a Cabinet function the draft has been referred to full Council for noting and endorsement.
- 1.2 The timetable for the submission of the final draft LAA provides for negotiation on the targets between the Haringey Strategic Partnership and the Government Office for London between April and June 2008 with the final Ministerial sign off in June 2008.
- 1.3 This report covers Haringey's draft Local Area Agreement 2008/09 – 2010/11 which we considered at our meeting on 18 March 2008.

ITEM FOR NOTING AND ENDORSEMENT

Leader

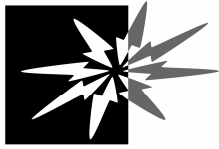
2. HARINGEY'S LOCAL AREA AGREEMENT - 2008/09 TO 2010/11

- 2.1 We considered a report which advised us that the Local Government and Public Involvement in Health Act 2007 required local strategic partnerships to have new Local Area Agreements in place by June 2008. These were to include up to 35 improvement targets negotiated with the Government, 16 statutory educational attainment and early years indicators. Unlimited local indicators as targets for these were not negotiated with Central Government, and were not part of the formal reporting requirement. We noted that the Haringey Strategic Partnership (HSP) had developed its 2008/09 – 2010/11 Local Area Agreement and that the HSP's Performance Management Group and the Government Office for London had been meeting to negotiate and agree the Partnership's final selection of indicators.
- 2.2 The report we considered on 18 March (attached at Appendix 1) proposed a Local Area Agreement which set out the Story of Place (Appendix A) and encompassed the 35 improvement indicators (Appendix B) and asked us to note the next steps for preparing the final agreement with the Government Office for London. It should be noted that the Appendix A and B have been merged into one document which is attached as Appendix A. We were also asked to note that a full review of all projects and initiatives funded within the Area Based Grant for 2008/09 was to be undertaken in September 2008/09 to inform future commissioning intentions and an update on the delivery of thematic workshops to promote ownership of LAA and accountability for the achievement of outcomes and delivery of improvement indicators within the thematic areas.
- 2.3 We were advised that from 2008/09 Haringey would no longer receive specific grant to fund the achievement of overall LAA targets as the Government had shifted considerable

funding from ring-fenced grants into non-ring fenced grant, including the Area Based Grant (ABG). The Council as the accountable body for the HSP would receive the ABG (currently forecast at £21.852 million for 2008/09) and was free to use this un-ring fenced funding as they see fit to support the delivery of local , regional and national priorities in their areas, including the achievement of LAA targets. In practical terms 2008/09 could be seen as a transition year between the previous LAA regime with tighter controls over spending and activity to one of greater freedom and flexibility both in terms of prioritising targets and also allocating funding across the HSP.

- 2.4 We report that we adopted the recommendations contained in the report which, in accordance with the agreed timetable, we refer to the Council for noting and endorsement. We also noted the intention of our Chair to convene a Leader's Conference on the Local Area Agreement to ensure all councillors are fully aware of the changes to the new arrangements.

Attached is the cover report that went to Cabinet on 18th March 2008. Also attached is a revised appendix which represents the final draft LAA submission.



Haringey Council

Agenda item:

[No 1]**CABINET****On****18/3/08**Report Title: Haringey's **Local Area Agreement 2008/09 to 2009/11**Forward Plan reference number (if applicable): **[add reference]**Report of: **Sharon Kemp, Assistant Chief Executive (PPP&C)**

Wards(s) affected: All

Report for: Key Decision

1. Purpose (That is, the decision required)

- 1.1 To agree Haringey's Local Area Agreement (LAA) for 2008/09 to 2009/11, specifically the 35 improvement indicators and the Story of Place and to note the next steps for preparing the final agreement with the Government Office for London.
- 1.2 To confirm that a full review of all projects and initiatives funded within the Area Based Grant for 2008/09 is undertaken in September 2008/09 to inform future commissioning intentions.
- 1.3 To update on the delivery of thematic workshops to promote ownership of LAA and accountability for the achievement of outcomes and delivery of improvement indicators within the thematic areas.

2. Introduction by Cabinet Member (if necessary)

- 2.1 This report provides an update on progress in developing Haringey's new Local Area Agreement for 2008/9 to 2011/12. I am pleased to say that negotiations between the Council, the Haringey Strategic Partnership and the Government Office for London have progressed well. Despite the tight Central Government timescales a final LAA for 2008/09 to 2009/11 has been developed:
 - 35 priority indicators have been selected and agreed with GoL at the HSP Performance Management Group (PMG) meeting on 4th March.
 - A Haringey Story of Place has been drafted, providing the narrative and context for the LAA priorities, linked to the Borough's longer term vision and ambitions as expressed in the Sustainable Community Strategy.
- 2.2 The HSP meeting of 11th February agreed the Area Based Grant transitional funding arrangements for 2008/09 with final allocations for each of the Thematic Partnership Boards granted by the HSP PMG on 4th March.

2.3 Thematic Partnership Workshops will take place during March. These will provide the opportunity for each of the Boards to consolidate the way forward - review the new national requirements, re-affirm roles and responsibilities, detail the high level action planning and confirm the management and accountabilities for the cross cutting indicators.

3. Recommendations

3.1 That the contents of this report are noted.

3.2 Approve Haringey's Local Area Agreement 2008/09 to 2010/11 encompassing the 35 Improvement Indicators and 16 statutory educational attainment and early years indicators, subject to final ministerial sign off in June 08. See Appendix A

Report Authorised by: Sharon Kemp, Assistant Chief Executive, PPP &C

Contact Officer: Louisa Aubeeluck, LAA Manager, 0208 489 4533
Mary Connolly, HSP Manager, 0208 489 6939

4. Chief Financial Officer Comments

4.1 The Chief Financial Officer has been consulted in the production of this report and confirms that from 2008/09 Haringey will no longer receive specific grant to fund the achievement overall LAA targets as the Government has shifted considerable funding from ring-fenced grants into non-ring fenced grant, including the Area Based Grant (ABG). Haringey as the accountable body will receive the ABG (currently forecast at £21.852m for 2008/09) and is free to use this un-ring fenced funding as they see fit to support the delivery of local , regional and national priorities in their areas, including the achievement of LAA targets.

4.2 In practical terms 2008/09 can be seen as a transition year between the previous LAA regime with tighter controls over spending and activity to one of greater freedom and flexibility both in terms of prioritising targets and also allocating funding across the HSP.

5. Head of Legal Services Comments

5.1 The majority of the legal implications are set out in the body of the report. The duty to prepare a draft LAA and to submit it to the DCLG arises under section 106 of the Local Government and Public Involvement in Health Act 2007. The approval of the draft LAA is for the time being a Cabinet function and will be referred to full Council for noting and endorsement.

6. Local Government (Access to Information) Act 1985

6.1 Letter from Communities and Local Government to Local Authority Chief Executives in authorities responsible for preparing a Local Area Agreement re Local Area Agreements – Final arrangements for submission, 5th March 2008

7. Strategic Implications

- 7.1 The Local Area Agreement (LAA) facilitates the delivery of the ambitions for Haringey and its residents as set out in the sustainable community strategy. The LAA will be the only vehicle for agreeing targets between local government, their delivery partners and central government.

8. Financial Implications

- 8.1 The introduction of the Area Based Grant presents a fundamental shift in the allocation of funding from Central Government, refer to section 15 in the body of this report.
- 8.2 The proposed workshops (paragraph 16) will be contained within existing 2007/08 budgets.

9. Equalities Implications

- 9.1 The Local Area Agreement improvement targets will be of particular benefit to disadvantaged communities and population groups across the borough especially in those wards and super output areas that have higher levels of deprivation. An equalities impact assessment has been undertaken to ensure that there is no adverse impacts to any particular population group.

10. Consultation

- 10.1 The LAA is based upon the objectives and priorities contained within the Community Strategy which were developed through extensive involvement and consultation with resident, organisations and other stakeholders.

11. Background

- 11.1 The Local Government and Public Involvement in Health Act 2007 requires local strategic partnerships to have in place new Local Area Agreements by June 2008. These are to include up to 35 improvement targets negotiated with Government, 16 statutory educational attainment and early years indicators and unlimited local indicators as targets for these are not negotiated with Central Government, and there is no formal reporting requirement.
- 11.2 Haringey Strategic Partnership has developed its 2008/09 – 2010/11 Local Area Agreement. The Partnership's Performance Management Group and the Government Office for London has been meeting to negotiate and agree Haringey's final selection of indicators.

12. Haringey's Local Area Agreement

- 12.1 Haringey's Local Area Agreement encompasses: A Haringey Story of Place; Improvement Indicators; An Equalities Impact Assessment and information about the Haringey Strategic Partnership. See Appendix A. The LAA will be submitted to Full Council on 31st March 2008 with ministerial sign off expected in June 2008.

- 12.2 Haringey's Story of Place explains in narrative form, Haringey's own unique story and our future strategic direction. It outlines Haringey's Sustainable Community Strategy outcome areas, our choice of priorities and national indicators and makes the links to our wider plans and strategies. A separate evidence base document details a wide range of information and data to illustrate and support 'our story' and choice of indicators.
- 12.3 Haringey's Strategic Partnership has negotiated 35 improvement indicators and 17 local indicators, along side the 16 mandatory education and early years' indicators. Thematic Boards considered and agreed their final selections based on local priorities and the recommendations of GoL and the various government departments.
- 12.4 Business cases have been developed for the 35 improvement indicators, and are in the process of being developed for the local indicators. The business cases support the evidence base for Haringey's selection of indicators and will support identification of key activities in the action planning stages for each of the indicators.
- 12.5 The indicators are aligned to thematic boards and have identified lead agencies with a named senior officer as required by statute. Many of the indicators are cross cutting and delivery will impact across thematic areas. In these instances the indicators will be reported to and monitored by more than one thematic board. See appendix B.
- 12.6 A new robust performance management framework for the partnership has been developed which will enable consistent effective monitoring of outcomes; project activity, funding and value for money. It has been agreed that the Performance Management Group, the HSP and its thematic boards will receive quarterly performance reports showing: progress against the 35 improvement indicators and 16 mandatory targets; high level project highlight reports; financial performance including spend against area based grant; and comments and action planning for areas not meeting targets. The highlights from the HSP Performance will be included within the Council's performance reporting cycle.
- 12.7 The partnership is now in a position to start considering setting targets for the indicators selected. We have been advised that Home Office and Department for Children Schools and Families targets are likely to be prescriptive. This aside, it is envisaged that 3 year cumulative targets will be set, with interim yearly targets in place set so that performance trajectories can be assessed and monitored. For perception indicators where we currently have no baseline data, a confidence interval will be set. When the baseline is established at the end of the first year, the target will be the baseline plus a suitable percentage increase or decrease over the remaining two years. It is not envisaged that a national template will be set for target setting, however, locally target setting is likely to be based on trend analysis; key

expectations of key public service delivery agents and discussions between LAA leads and the Government Office for London..

12.8 Government announced a new round of stretch reward on 4th February, with the total value to be at least £340 million. It also announced that the most deprived areas, which face the greatest challenges, will benefit from an additional £50 million reward. Split across the partnerships £340 million nationally is equivalent to an average of £2.2 million for each Local Area and the intention is to link reward payments to improvement across all of the up to 35 targets agreed in the LAA negotiations, rather than specific indicators. Further information is awaited from GoL on how the funding will operate.

12.9 The duty to involve is intended to give local people, the third sector and the business sector and opportunity to have their say and get involved in the issues that affect their local area, influencing local decision making. Although the duty does not come into effect until April 2009, LAAs should be developed with this duty in mind. The LAA provides the partnership with the opportunity to present to local communities a clear statement of how the partnership is tackling key priorities together. The duty to publish information about the LAA places a duty on the partnership to ensure that the LAA is publicly available, communicated actively in an accessible way throughout its life, including information on the progress of delivering targets. The HSP on 11th February agreed that information on the LAA should be presented to residents via local area assemblies and other established networks. A communications plan is being developed.

13. Area Based Grant

13.1 The Area Based Grant is a non-ring fenced grant made up from previously specific grants, the majority of which are already received by departments. Whilst local areas have discretion on how to utilise this funding, guidance suggests it should be used to deliver the national indicator set and local priorities identified within the Sustainable Community Strategy and Local Area Agreement.

13.2 The allocations of Area Based Grant to theme boards has been agreed for 2008/09 subject to review in September 2008. Thematic Chairs, Lead Members and lead officers agreed the detail of the funding within their area in consultation with partners and these were approved by the HSP Performance Management Group meeting on 4th March 2008.

13.3 Activity is in progress with Legal and Finance in line with the use of resources requirements and standing financial regulations to manage the Area Based Grant.

14. Thematic workshops

- 14.1 The HSP has agreed that half day workshops will be facilitated for each of the theme Boards during March. The workshop will focus on the new national requirements, re-affirm roles and responsibilities, high level action planning and management of cross cutting indicators.

Next steps

Activity	By When
Workshops to agree action plans linked to new Performance Management Framework	March 2008
Agreement with GOL of 35 indicators	31 March 2008
Boroughs notified of DCSF statutory targets	April 2008
Negotiation on targets between partnership and GOL	April to June 2008
Final Ministerial sign off of Local Area Agreement	June 2008

- 14.2 It should be noted that officers do not anticipate at this stage any changes to the selected 35 indicators. However, should any changes arise from further negotiations with the Government Office for London or as directed by the Secretary of State, these will be brought back to Cabinet for approval.

15. Conclusion

- 15.1 The LAA provides a key lever to bring about a more robust approach to local partnership working, providing the opportunity for partners to work together to deliver positive outcomes for local people.

16. Use of Appendices / Tables / Photographs

- 16.1 Appendix A – LAA 2008/09 – 2010/11
 16.2 Appendix B - Cross cutting indicators



Local Area Agreement
2008 – 2011

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Introduction

I am pleased, on behalf of Haringey Strategic Partnership, to present this new Local Area Agreement for the next 3 years.

Haringey Strategic Partnership (Haringey's Local Strategic Partnership) brings together public sector, business, community and voluntary sector organisations to improve the quality of life for all the people of Haringey. We are working together to deliver the real improvements in services that residents have said they want to improve their quality of life.

This new Local Area Agreement sets out those priority improvements areas that the Partnership will focus on for the next 3 years. It represents the collective view of the Partnership to deliver outcomes for our residents and communities that will make a significant difference in the medium term and ensure that we keep on track to achieve our longer term ambitions in the Sustainable Community Strategy.

In developing this agreement our aim is to deliver noticeable and lasting improvements and that Haringey is, and will continue to be, "A place for diverse communities that people are proud to belong to".

Councillor George Meehan

Leader of the Council and Chair of Haringey Strategic Partnership

The Haringey Story

The Haringey story is one of differential settlements, throughout the transition from an agricultural society to one of urban businesses and lifestyles. Ours is a history influenced from the earliest times by the inward and outward movement of people, and our connectivity to London, the regions and the world.

The growth of public transport, both train and tram, had an enormous effect on Wood Green, Tottenham, Bounds Green and Stroud Green in the second half of the nineteenth century. This began in 1859, with a station at Wood Green for the Great Northern Railway line from Kings Cross. In 1872 the Enfield to Liverpool Street line was opened, with stations at Seven Sisters, Bruce Grove and White Hart Lane. In 1873, Alexandra Palace station opened served by a branch line from Highgate.

In 1891 Tottenham had a population of 71,343. By 1931 this had grown to 157,772, with a large Jewish and East European community concentrated around the Hale.

This was the forerunner to the borough wide diversity that we celebrate in Haringey today, with our people speaking more than 100 languages, representing the continents of Europe, Asia, Africa, South and North America and the islands of the Caribbean.

The present place

The London Borough of Haringey consists of the former boroughs of Hornsey, Wood Green and Tottenham, which were amalgamated in 1965. Today Haringey reflects its past history of differential growth, its transport and road links. The borough retains its pattern of older “village” centres and open spaces alongside more recent development, and is home to the London landmarks of Alexandra Palace, Bruce Castle Museum and Spurs’ White Hart Lane stadium. The borough stretches from the prosperous neighbourhood of Highgate in the west to Tottenham in the east; one of the most deprived areas in the country, Haringey is a borough of dynamic contrast, of wealth and relative poverty, with a hugely diverse and growing population.

Our challenge is to find ways of maintaining the distinctiveness of our different centres, making the most of our opportunities by building on our positive achievements of recent years to create a strong, secure, empowered and cohesive place where all can fulfil their potential and make their contribution to the wider community.

We are working in partnership on the development of our spatial and physical assets to enhance community safety, cohesiveness and sustainability. We are also building and investing further in our people so that they achieve health and educational outcomes which give them a wide range of personal choice throughout their life - increasing the prosperity of the borough in terms of access to jobs and opportunities to do business and live preferred life styles.

Haringey is strategically located in the London-Stansted growth corridor. With excellent transport links to the West End, the City, Stansted itself, Stratford and the 2012 Olympics site, the borough is good for business and for commuting – with an estimated 350,000 new jobs to be created within an hour's travelling distance from the borough by 2016.

The potential of our own major development sites – the extensive former utilities lands of the Haringey Heartlands, and underused waterside light industrial areas of Tottenham Hale – is now being unlocked through an ambitious regeneration strategy, to create 9,000 jobs and 8,000 new mixed tenure homes.

We are well placed to contribute to a resurgent North London economy, and with our neighbours Enfield and Waltham Forest we share the major regional regeneration opportunities and challenges of the Lee Valley.

Haringey's People

The borough has a growing population, projected to increase by 23 per cent by 2031, with the numbers of children rising at the fastest rate. Over half our population is under

35; our population aged over 50 is also increasing, from 48,295 in 2001 to an estimated 60,400 in 2021.

Haringey's tradition of diversity continues, with some 50 per cent of our population overall, and three-quarters of our young people from ethnic minority groups. Within the borough there are more than 100 languages spoken.

Our people are entrepreneurial, with global connections. Through raising educational achievement and narrowing the gap between existing skills and the demands of the 21st century economy we want to maximise employment opportunities for everyone.

Active citizenship is a key part of our community. We have some 800 organisations in our voluntary, community and faith sectors, providing a firm basis for extending involvement and cohesion.

We put social justice and equalities at the heart of what we do. Haringey has welcomed new communities over the centuries and we have fostered excellent community relationships. Haringey is a cohesive borough that respects diversity and promotes those values that we hold in common. This commitment will continue to bond our community and make Haringey a better place to live.

Our Key challenges are to:

- Ensure that we maintain our excellent community relations through building on the shared understanding we have and the positive reasons that have always drawn people to Haringey;
- Encourage inward investment into Haringey to help unlock the potential that exists;
- Meet the demands of a growing population and maximise our opportunities as we need greater investment in services, housing and infrastructure and transport to improve connectivity with areas of opportunity;

- Tackle deprivation and child poverty; our aim is to reduce the impact of poverty on the lives of our children and put in place the opportunities and encouragement needed, such as improved schools and more and better housing, to enable our children and their families to overcome the barriers of deprivation;
- Meet the need for growth through sustainable development, tackling the effects of climate change;
- Reduce levels of worklessness through sustainable employment and increased skill levels, particularly in the east of the borough;
- Reduce the fear and incidence of crime through building on locally focused work and intelligence;
- Address the health inequalities that exist across the borough - improving the quality of life and extending opportunities for people to take greater responsibility for their health and exercise greater choice over their care, so that they can lead fulfilling independent lives;
- Enhance the experience that our residents and stakeholders have within the borough and continue to improve perceptions of existing and potential residents and businesses;
- Encourage more active citizenship and greater involvement of residents in the planning and design of services to the community.

Haringey's residents say that Haringey is now a better place to live. We know that the fear of crime has significantly reduced and that perceptions around the repair of roads and pavements, street cleaning and our parks and open spaces have all made exceptional improvements. These factors will provide a firm base to address our key challenges.

Haringey's Partnership

The borough will address these key challenges by working in partnership. The needs and aspirations of our residents will be at the centre of the partnership's activity. Our approach is ambitious and multi-disciplinary, integrating spatial planning, transport, social and economic development, housing renewal, active labour market initiatives, a strong cultural policy and a real effort to engage and satisfy our residents as well as our visitors and investors. All are important to Haringey, and this is clearly demonstrated in the membership, vision and priorities of our local strategic partnership.

Haringey's Sustainable Community Strategy

Our vision

The Haringey Sustainable Community Strategy was finalised after the most extensive consultation exercise ever mounted in the borough. Haringey's citizens told us that what they valued most was the borough's diversity and our vision reflects this.

“A place for diverse communities that people are proud to belong to”.

Our Local Area Agreement will take forward the six key outcomes set out in the Strategy to deliver that vision:

People at the heart of change

To meet the needs of our growing and changing population, we need more homes, more jobs, more schools and community facilities. Our challenge is to meet this demand by creating cohesive, sustainable and attractive communities, where people want to live, work, invest and do business. Those neighbourhoods that suffer acute long-term poverty and deprivation will be linked and integrated with the new developments, housing investment and the opportunities this offers, to create places in which people are proud to live, where they can settle and make a success of their lives.

We will capitalise on our location to generate inward investment, centred on our clusters of particularly successful business activity, including cultural and creative

industry in Wood Green, and food and drink production. We will improve our transport connections to increase access to the opportunity areas of Stratford and Stansted, as well as the City, so that all our people can share in London's success.

We have made great strides with our Better Haringey environmental clean-up campaign tackling litter, fly-tipping and graffiti, and our parks improvement programme winning eight Green Flags, the joint highest in London.

We want to continue those efforts, using innovation and the support of residents and businesses, so that Haringey's streets, parks and open spaces are greener, cleaner, more welcoming and safer. Our aim is to ensure that those areas of greatest challenge improve to become as good as the best.

A sustainable future

While we must build to meet need, we must do so in a way that meets the challenge of climate change. Haringey wants to manage its environmental resources more effectively and protect our heritage, biodiversity and open space.

The Haringey Strategic Partnership has begun this effort with the Greenest Borough strategy, now being finalised. It sets challenging targets for sustainable development and reducing our carbon footprint, with the council and partners taking the lead.

While encouraging all households to cut energy use, we will continue to tackle fuel poverty, ensuring that the poorest and most vulnerable members of our community get the assistance they need. Our recycling rate has now topped 25 per cent for the first time; we will continue to encourage and support recycling and waste minimisation, ensuring our efforts address the biggest challenges.

We want our children to be Haringey's first "green generation". We already have more school travel plans than any other London borough; we will continue to improve public transport and encourage walking and cycling, promoting healthier lifestyles. This will also help tackle social exclusion, make our streets safer and reduce harmful emissions.

Economic vitality and prosperity for all

Too many in our community have not been able to share in the capital's prosperity. Haringey ranks 18th in the latest Index of Multiple Deprivation, and poverty and low pay have a particularly high impact upon the life chances of our children and young people. We know that child poverty is an issue for the borough. The Income Deprivation Affecting Children Index 2007 shows that Haringey has the fifth highest level of child poverty across London. We are developing our own child poverty strategy to support the regional strategy emerging through the 2020 London Child Poverty Commission.

With 69 per cent adult employment, compared with 74 per cent nationally, Haringey has to get 16,600 people into jobs to meet our 80 per cent employment target. We have a significant skills deficit, and although exam results have improved at twice the national average since 2001, there is more to be done to ensure that children and their families are equipped with the right skills and qualifications to help them make a success of their lives. We have begun to tackle these challenges through the innovative Haringey Guarantee, a public/private partnership programme where priority groups are targeted for training and guaranteed job interviews with local employers. Families into Work will be a key project of the Haringey Guarantee – a special family focused dimension to the Guarantee.

The vision for the Families into Work project is to improve the life chances of people in Northumberland Park by working with families to identify and provide the services needed to enable parents to take up paid work and for children to achieve success in education and develop the skills and desire to obtain work with career prospects. Families into Work will be an innovative pilot project focusing on families in a specific neighbourhood. This will test out an approach that is replicable and scaleable, based on better use and co-ordination of neighbourhood assets - schools, children's centres, community resources.

We will maintain and extend this work, combining our employment and skills programmes to give local people the skills they need to secure sustainable employment. We will also focus on increasing in-work benefit uptake, and on income

maximisation, debt counselling and other social inclusion initiatives for those unable to work.

Safer for all

Although recorded crime has fallen by 13.5 per cent over the past year, Haringey remains a high-volume crime area, with burglary, theft from the person and theft from motor vehicles particularly prevalent. Crime is consistently listed as residents' top concern. We have, however, made exceptional progress on this and our most recent residents survey shows that residents feel safer than in previous years and safer than the rest of London, although we also know that young people in Haringey are somewhat more fearful of crime than the rest of London.

While the fear of crime has diminished, our challenge remains two-fold: To continue to address this perception gap through better and more targeted communications; and to tackle persistent problems, including anti-social behaviour, domestic violence, drugs, violence and acquisitive crime.

We will help vulnerable people with extra security, and make sure that young people are engaged in positive activities with increased education, training and employment opportunities as an alternative to crime. More people are entering drug treatment, and we will encourage that trend.

We will address the under-reporting of crime among certain groups, for example young people, some ethnic minorities and victims of hate crime, and tackle particular issues among the borough's newer communities.

Healthier communities with a better quality of life

On average Haringey residents still die younger than in England as a whole, and there are substantial health inequalities within the borough. In some of our most deprived areas there is a gap of eight years in life expectancy for men, compared to the most affluent areas.

Our Well-being Strategic Framework aims to enable people to live longer and healthier lives in all parts of Haringey. We will increase opportunities for older people to live

independently, with extra support for carers – some 16,000 people carrying out unpaid work valued at £184.2 million a year.

We will also focus on increasing physical activity, reducing smoking and alcohol-related harm; and improving mental health and developing support services for vulnerable people.

We will also prioritise improving outcomes for young people growing up in households experiencing high levels of poverty.

Housing need has been increasing in Haringey and the levels of homelessness are among the highest in London. We have more than 5,000 households in temporary accommodation, and one in five households is overcrowded. The challenge is compounded by high prices and rents. To meet our ambitions and resident aspiration we need to reduce reliance on temporary accommodation. Our priority is therefore to increase the supply of housing, ensuring that there is greater market choice with more family sized and affordable homes. We also want to improve the quality of Haringey's housing stock, achieving the Decent Homes Standard.

People and customer focused

Finally, the council and our partners will continue to transform the borough's services and facilities, focusing on customer aspirations, user experience coupled with a comprehensive assessment of needs and analysis of relevant evidence, to meet the diverse expectations and requirements of our residents.

We will engage in targeted consultation and dialogue, using community participation and civic engagement to ensure that decisions accord with citizens' aspirations. Customer perceptions, user experience and insight, together with supporting data and intelligence, will be at the heart of service transformation and delivering value for money. We will build on initiatives such as our Learning Disabilities partnership, the Older Peoples Forum, with service user representatives, our participatory budgeting exercises at our Area Assemblies and our active Youth Council.

In appropriate areas we will develop individualised budgets and self-directed support.

Haringey has a strong and growing voluntary, community and faith sector, which plays a critical part in our Strategic Partnership and a vital role in connecting with hard to reach communities. Working together we will encourage volunteering and wider participation in local life, to bring our communities and generations together and impart new skills and wider horizons for the socially isolated and excluded.

Putting our LAA into action

A performance management framework for the Haringey Strategic Partnership

Haringey's vision and ambitions are supported by a thorough assessment of the borough's needs and a clear understanding of our resident's perceptions. The borough's progress in achieving these ambitions will be monitored through an effective performance management system that makes outcomes for residents paramount. The Haringey Strategic Partnership has now agreed a new performance management framework to enable this. This framework addresses the demands of the new Comprehensive Area Assessment, the new national indicators and requirements around the LAA that were introduced by the Local Government Act 2007.

This framework will enable an overview of partnership performance and will be used to inform the commissioning and funding of projects to deliver the LAA. This will be based upon:

- An understanding of the existing and future needs of the community that is used to inform the activity the partnership undertakes to achieve the required outcomes;
- Effective arrangements to identify, manage and overcome the risks and barriers to achieving successful outcomes.

The Performance Management Group and the Partnership Theme Boards

The Haringey Strategic Partnership has put in place arrangements for:

- Regular reporting to the high level Performance Management Group¹ to give them a clear overview of progress across the whole LAA, enabling them to make strategic and timely decisions.
- Each Partnership Theme Board taking responsibility for:

¹ This comprises the Council Leader, who Chairs this group, the Chief Executives of the Council, the PCT and the Voluntary Sector and Haringey's Borough Commander from the Metropolitan Police Service

- Developing the action plans, to support the delivery of the LAA. This will be done by the end of April 2008;
- Ensuring that they achieve their specific LAA targets/outcomes;
- Commissioning of and accountability for the projects and financial management;
- Taking the necessary remedial action where outcomes are at risk and bringing performance up to scratch.

The Partnership Theme Boards will have the support they need to enable them to take on this more developed role. There will be regular monitoring to ensure that the Partnership Theme Boards are meeting the required outcomes and that projects are delivered on target.

The Area Based Grant

A partnership approach has been taken in the allocation of the Area Based Grant, and the allocation for 2008/9 was agreed through the Haringey Strategic Partnership in March. This will be reviewed through the partnership in September 2008, in line with our priorities as set out in the Sustainable Community Strategy and the LAA.

The voluntary and community sector

Haringey's voluntary and community sector are at the heart of the strategic partnership. They have their place on the high level Performance Management Group described above and have overseen the development of the LAA. Haringey's voluntary sector receives more than £14 million funding each year. This is a significant sum and as such the voluntary sector plays a major role in delivering the borough's social and community programmes. As well as this overarching role, Haringey's voluntary sector have a critical part to play in connecting the partnership to hard to reach communities, tackling social exclusion and promoting social cohesion.

Equalities and cohesion

Haringey has a broad and inclusive strategic partnership that effectively represents and successfully incorporates diversity of the borough, including our dynamic voluntary sector. Through working together, coupled with effective and accountable leadership, we have in place the range of agencies and organisations to deliver the changes we want to bring about. We will ensure that our efforts continue to meet the needs of our changing and cosmopolitan community. Haringey Council is leading a new Community Cohesion Forum that will bring Haringey's many communities together – including communities of race, ethnicity, faith, age, and sexuality. The forum will provide all of us with a chance to make connections, foster understanding, address shared challenges and solve common problems.

Haringey's Local Area Agreement will play a key part in encouraging effective and productive community relations and bringing benefits to our all the community . An equalities impact assessment has been undertaken on our choice of LAA indicators; this has found that these will have overwhelmingly positive effects upon Haringey's many communities. The equalities impact assessment addressed:

- Age
- Disability
- Ethnic origin, nationality, national origin, race
- Gender
- Religion or belief
- Sexual orientation; and
- Income/deprivation.

The impact assessment has demonstrated that the LAA will address the specific local needs of particular equalities groups and reduce the barriers to equality and promote social justice in Haringey.

Putting the community at the heart of decision making

A new Community Link Forum has been established and an election process is underway to determine those who will become community representatives on the partnership. There has been a huge interest in these elections and this will serve to strengthen the whole partnership. This is extremely encouraging and the partnership is heartened by the level of involvement.

Understanding and acting on what Haringey's citizens think about the services they receive and meeting their hopes and aspirations will be a key part of transforming service delivery within the respective organisations of the partnership. The LAA puts user perceptions and experience at centre stage.

Our other strategies and plans

The Council and the partnership have in place the plans and strategies that will help deliver the key priorities for Haringey. There is a robust framework and guidance for the development of plans and strategies. This framework ensures that strategies build on key linkages, are integrated into partnership working, are aligned with and help to deliver the LAA and are subject to regular review and evaluation, tying into the overall performance management system. Our major plans and strategies are aligned with the LAA evidence base that has been developed to support this narrative.

Conclusion

This new LAA is a three year commitment that allows Haringey Strategic Partnership to further address the challenges we have identified locally and prioritised here for collective action. It reflects our unique circumstances in terms of Haringey's communities, our place regionally within the Capital, nationally and globally. This LAA also provides us with greater opportunities to build on the successful partnership working that currently takes place within Haringey Strategic Partnership. By committing to this LAA we aim not only to achieve the improvements that we have set ourselves in the outcomes framework but to achieve these within the context of our long term ambitions as set out in our Sustainable Community Strategy.

LAA Outcomes Framework

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Stronger Communities								
NI :	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
1	% of people who believe people from different backgrounds get on well together in their local area	People at the heart of change	80.6% (07/08 Residents Survey)	Tbc	Tbc	tbc	Council - Sharon Kemp	PMG
4	% of people who feel that they can influence decisions in their locality	People and customer focused	tbc	Tbc	Tbc	tbc	Council - Sharon Kemp	PMG
6	Participation in regular volunteering	People at the heart of change	80 (Volunteer placements achieved by the volunteer centre)	10%	10%	10%	HAVCO - Naeen Sheik	PMG
Local	NI 7: Environment for a thriving third sector	People at the heart of change	N/A	Conduct mapping research of the third sector	Tbc	tbc	HAVCO - Naeen Sheik	PMG
8	Adult participation in sport (2007 – 2010 stretch target)	Healthier people with a better quality of life	22.9% (06/07 Active People Survey)	22.9%	26.9%	Tbc	Council - Phung Mun (Sport England reports)	Well-being Partnership

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Safer Communities								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
15	Serious crime rate.	Safer for all	tbc	Tbc	Tbc	tbc	Police - Richard Wood	Safer Communities
16	Serious acquisitive crime	Safer for all	tbc	Tbc	Tbc	tbc	Police - Richard Wood	Safer Communities
21	Dealing with local concerns about ASB and crime by the local council and police	Safer for all	tbc	Tbc	Tbc	tbc	Police - Richard Wood	Safer Communities
Local	NI 32 Repeat incidents of domestic violence	Safer for all Healthier people with a better quality of life.	tbc	Tbc	Tbc	tbc	Police - Richard Wood	Safer Communities
35	Building resilience to violent extremism	Safer for all	3.5 (mean average).	Tbc	Tbc	tbc	Council - Sharon Kemp	Safer Communities
39	Alcohol-harm related hospital admission rates	Safer for all Healthier people with a better quality of life.	tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin (DAAT)	Well-being Partnership
40	Drug users in effective treatment	Safer for all	2006/07 781 2007/08 estimated at 833	950	1045	1150	TPCT - Tracey Baldwin (DAAT)	Safer Communities

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Safer Communities								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Local	Number of incidents of domestic violence that result in sanction detections (2007-2010 stretch target)	Safer for all Healthier people with a better quality of life.	652(06/07)	770 or36%	813 or38%	tbc	Police - Richard Wood	Safer Communities
Local	Repeat victimisation of domestic violence 92007 - 2010 stretch target)	Safer for all Healthier people with a better quality of life.	201	181	176	tbc	Police - Richard Wood	
Local	Reduction in personal robbery (2007-2010 stretch target)	Safer for all	1919	-	4915 (Cumulative target over 3 years)	tbc	Police - Richard Wood	Safer Communities

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Be Healthy								
51	Effectiveness of CAMHS services	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People
Local	NI 53: Prevalence of breastfeeding at 6-8 weeks from birth	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Children and Young People
54	Services for Disabled Children	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People
56	Obesity among primary school age children in year six **	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People
Local	Increase the % of children immunised by the second birthday	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Children and Young People
Local	Number of schools achieving healthy schools status (2007 – 2010 stretch target)	Healthier people with a better quality of life	13%	75%	85%	tbc	Council - Sharon Shoesmith	Children and Young People

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Stay Safe								
Local	Victim support services for children and young people	Safer for all	tbc	Tbc	Tbc	tbc	Police - Richard Wood	Safer communities
Local	NI 60 Core assessments for children's social care that were carried out within 35 working days of their commencement	Safer for all	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People
Enjoy and Achieve								
79	Achievement of level two qualifications by aged 19 (2007 -2010 stretch target)	Economic vitality and prosperity shared by all	66%	68%	70%	72%	Council - Sharon Shoesmith	Children and Young People
Enjoy and Achieve (Statutory Indicators for attainment and early years)								

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
72	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy PSA 10	Economic vitality and prosperity shared by all	41.2%	46.1%	48%	51%	Council - Sharon Shoesmith	Children and Young People
73	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) PSA 10	Economic vitality and prosperity shared by all	66%	70%	75%	78%	Council - Sharon Shoesmith	Children and Young People
74	Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold) PSA 10	Economic vitality and prosperity shared by all	57%	61%	66%	68%	Council - Sharon Shoesmith	Children and Young People
75	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold) PSA 10	Economic vitality and prosperity shared by all	37.4%	44%	50%	52%	Council - Sharon Shoesmith	Children and Young People

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
83	Achievement at level 5 or above in Science at Key Stage 3 DCSF DSO	Economic vitality and prosperity shared by all	61%	65%	70%	72%	Council - Sharon Shoesmith	Children and Young People
87	Secondary school persistent absence rate DCSF DSO	Economic vitality and prosperity shared by all	7.2%	7%	6.5%	5.6%	Council - Sharon Shoesmith	Children and Young People
92	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest PSA 11	Economic vitality and prosperity shared by all	40.5%	34.5%	33.4%	32%	Council - Sharon Shoesmith	Children and Young People
93	Progression by level 2's in English between Key Stage 1 and Key Stage 2	Economic vitality and prosperity shared by all	84.5%	85.5%	87%	88%	Council - Sharon Shoesmith	Children and Young People
94	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	74.7%	78%	86%	87%	Council - Sharon Shoesmith	Children and Young People

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
95	Progression by 2 levels in English between Key Stage 2 and Key Stage 3 PSA 11	Economic vitality and prosperity shared by all	35.7%	38%	41%	44%	Council - Sharon Shoesmith	Children and Young People
96	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3 PSA 11	Economic vitality and prosperity shared by all	55%	57%	61%	63%	Council - Sharon Shoesmith	Children and Young People
97	Progression by 2 levels in English between Key Stage 3 and Key Stage 4 PSA 11	Economic vitality and prosperity shared by all	55.5%	59.5%	65%	66%	Council - Sharon Shoesmith	Children and Young People
98	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4 PSA 11	Economic vitality and prosperity shared by all	36.4%	38.5%	42%	44%	Council - Sharon Shoesmith	Children and Young People
99	Children in care reaching level 4 in English at Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	52%	48%	44%	tbc	Council - Sharon Shoesmith	Children and Young People

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
100	Children in care reaching level 4 in Maths at Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	43%	48%	44%	tbc	Council - Sharon Shoesmith	Children and Young People
101	Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths) PSA 11	Economic vitality and prosperity shared by all	12.5%	29%	31%	tbc	Council - Sharon Shoesmith	Children and Young People
Make a Positive contribution								
111	First time entrants to the Youth Justice System aged 10-17	Safer for all	Baseline figure 2006 - 450 End of year figure 2007 - 373	Tbc	Tbc	tbc	Council - Sharon Kemp	Safer Communities
112	Under 18 conception rate	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People
113	Prevalence of Chlamydia in under 20 year olds	Healthier people and a better quality of life	2006/2007 out turn was 600 (screening)	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Children and Young People
Economic Wellbeing								

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Children and Young People								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
116	Proportion of children in poverty **	Healthier people and a better quality of life	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith (DWP reports)	Children and Young People
117	16 to 18 year olds who are not in education, training or employment (NEET) (2007 -2010 stretch target)	Economic vitality and prosperity shared by all	11.60%	11%	10.40%	tbc	Council - Sharon Shoesmith	Children and Young People

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Adult Health and Wellbeing								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Local	NI 119 Self reported measure of peoples overall health and well being	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Wellbeing Partnership
121	Mortality rate from all circulatory diseases at ages under 75	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Wellbeing Partnership
123	16+ current smoking rate prevalence	Healthier people and a better quality of life	06/07 240 N17 4-week quitters	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Wellbeing Partnership
125	Achieving independence for older people through rehabilitation /intermediate care	Healthier people and a better quality of life	D41 - 06/07 - 64, 07/08 - 36.D55 - 06/07 - 81, 07/08 - 96D56 - 06/07 - 90, 07/08 - 90C32 - 06/07- 93.1 07/08- 101.6	Tbc	Tbc	tbc	Council - Phung Mun	Wellbeing Partnership

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Adult Health and Wellbeing								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
126	Early access for women to maternity services	Healthier people with a better quality of life	Local audits that the number of women booking before 12 weeks is low and that late booking is an issue, with c 20% of women estimate to book after 20 weeks.	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	Children Young People's
Local	NI 127 Self reported measure of social care users	Healthier people with a better quality of life	tbc	Tbc	Tbc	tbc	Council - Phung Mun	Wellbeing Partnership
Local	% of HIV infected patients with CD4 count <200 cells per mm3 at diagnosis		tbc	Tbc	Tbc	tbc	TPCT - Tracey Baldwin	
135	Carers receiving needs assessment or review and a specific carer's service, or advice and information	Healthier people with a better quality of life	06/07 6.8% 07/08 9.1% actual /12.1% projected	Tbc	Tbc	tbc	Council - Phung Mun	Wellbeing Partnership
Local	Number of smoking quitters in the N17 area (2007 -2010 stretch target)	Healthier people and a better quality of life	240 (06/07)	300	300	tbc	TPCT - Tracey Baldwin	Wellbeing Partnership

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Adult Health and Wellbeing								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Local	Improved living conditions for vulnerable people ensuring that housing is made energy efficient decent and safe (2007 – 2010 stretch target – 4 elements)	Healthier people and a better quality of life Environmentally sustainable future	April – December 2006 : 316 April – December 2007: 1683	tbc	tbc	tbc	Council - Niall Bolger	Integrated Housing Board / Wellbeing Partnership
	1. Carbon emissions from vulnerable private households		108 tonnes	-	376 tonnes (3 year cumulative target)	tbc		
	2. Number of older people permanently admitted into residential and nursing care		131	135	115	Tbc		
	3. Number of adults permanently admitted into residential and nursing care		34	28	20	Tbc		
	4. Number of accidental dwelling fires		248 (05/06)	230	230	tbc		

**Haringey Strategic Partnership's Local Area Agreement
2008/09 - 2010/11**

**National Outcome:
Tackling Exclusion and Promoting Equality**

No:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
140	Fair treatment by local services	Healthier people with a better quality of life	06/07 70%.	Tbc	Tbc	tbc	Council - Phung Mun	PMG
141	Number of vulnerable people achieving independent living **	Healthier people with a better quality of life		Tbc	Tbc	tbc	Council - Phung Mun	Wellbeing Partnership
149	Adults in secondary mental health services in employment (38)	Healthier people with a better quality of life	SP KPI 1 – 06/07 – 98.24%, 2007/08 – 98.30% AO/C31 – 06/07 – 2.8 (436), 2007/08 – 4.16 (639)	Tbc	Tbc	tbc	Council - Phung Mun	Wellbeing Partnership

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Local Economy								
No:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
153	Working age people claiming out of work benefits in the worst performing neighbourhoods	Economic vitality and prosperity shared by all	May 2006 - 23.0 per cent May 2007 – 21.8 per cent	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board
154	Net additional homes provided	People at the heart of change	tbc	Tbc	Tbc	Tbc	Council - Niall Bolger	Integrated Housing Board
Local	NI 155 Number of affordable homes delivered (gross)	People at the heart of change	2006/07 204 2007/08 250	Tbc	Tbc	Tbc	Council - Niall Bolger	Integrated Housing Board
156	Number of households living in temporary accommodation	Healthier People with a better quality of life	5696	Tbc	Tbc	Tbc	Council - Niall Bolger	Integrated Housing Board
Local	NI 158 % of decent council homes	Healthier People with a better quality of life	42.0% (Q3 07/08) 44.67% (06/07), 49.91% (05/06)	Tbc	Tbc	Tbc	Council - Niall Bolger	Integrated Housing Board
171	VAT registration rate	Economic vitality and prosperity shared by all	2005 - 47.1 2006 - 43.4	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Local Economy								
No:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Local	Adults achieving a Skills for Life qualification and entered employment and those gaining a qualification in the workplace	Economic vitality and prosperity shared by all	tbc	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board
Local	Adults achieving a full level two qualification and entered employed and those gaining a qualification in the workplace	Economic vitality and prosperity shared by all	tbc	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board
Local	Number of eligible individuals supported into employment through the Haringey Guarantee taking up Working Tax Credit	Economic vitality and prosperity shared by all	tbc	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board
Local	Number of eligible Haringey Guarantee participants taking up Child Tax Credit	Economic vitality and prosperity shared by all	tbc	Tbc	Tbc	Tbc	Council - Niall Bolger	Enterprise Board
Local	Number of people from the worst twelve wards helped into sustained work (2007-2010 stretch target)	Economic vitality and prosperity shared by all	0	-	120 (JSA) 110 (lone parents) 3 year cumulative	tbc	Council - Niall Bolger	Enterprise Board

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Local Economy								
No:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
Local	Number of people on incapacity benefit for more than six months helped into sustained work (2007-2010 stretch target)	Economic vitality and prosperity shared by all	0	-	180 3 year cumulative	tbc	Council - Niall Bolger	Enterprise Board

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Environmental Sustainability								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
186	Per capital CO2 emissions in the LA area **	An environmentally sustainable future	tbc	Tbc	Tbc	tbc	Council - Niall Bolger	Better Places
187	Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating	Healthier people and a better quality of life Environmentally sustainable future	April – December 2006 : 316 April – December 2007: 1683	Tbc	Tbc	tbc	Council - Niall Bolger	Integrated Housing Board

Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11								
National Outcome: Environmental Sustainability								
NI:	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Lead Partner	Thematic Board
192	Household waste recycled and composted (2007 -2010 stretch target)	An environmentally sustainable future	2006/07 24.72% 2007/08 25.37%	-	31.80% 3 year cumulative	tbc	Council - Niall Bolger	Better Places
195	Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly-posting)	People at the heart of change	2006/07 a. 40% b. 5% c. 5% d. 3 2007/08 a. 27%, b. 5%, c. 2%, d. 2	Tbc	Tbc	tbc	Council - Niall Bolger	Better Places
Local	Reduction in litter and detritus for three SOA (2007 -2010 stretch target)	People at the heart of change	42%	-	20% 3 year cumulative	tbc	Council - Niall Bolger	Better Places
Local	Number of Green Flag parks (2007 -2010 stretch target)	People at the heart of change	2 (06/07)	-	12 3 year cumulative	tbc	Council - Phung Mun	Better Places
Local	Access to services and facilities by public transport (and other specified models)	An environmentally sustainable future	tbc	Tbc	Tbc	tbc		
Local	NI 198 Children travelling to school - mode of transport usually used	An environmentally sustainable future	tbc	Tbc	Tbc	tbc	Council - Sharon Shoesmith	Children and Young People

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Council - 31 March 2008

Motion L (2007/8)

Please note that notice has been given of an alteration of this Motion in accordance with Council Procedure Rule 15.9.

Add the following paragraph at the end:

It is resolved that this Council recognises and approves a linking arrangement between Hometown in Barbados and Haringey.

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